

Introducing

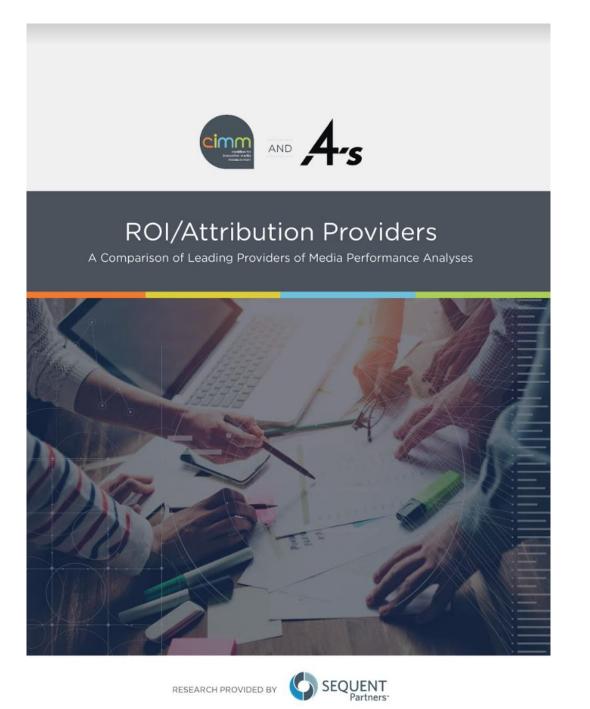
ROI / Attribution Provider Comparison



- Addresses a critical topic in time of evolving, fast-pace innovation
- Industry wrestling with:
 - Range of analytic providers
 - Variety of data sources
 - Wide array of statistical techniques
- Goal of the guide: advance the dialogue between buyers and sellers



Introducing!



- Committee identified key providers and key variables for comparison
- Comprehensive and collaborative informationgathering process
- Providers reviewed their 2017



profiles with twice in the Fall,

Participants

Providers grouped by primary offering

Shown in alphabetical order

MARKETING MIX MODELERS WITH ATTRIBUTION PRODUCTS

Analytic Partners in4mation insights IRI Marketing Evolution Millward Brown, a Kantar subsidiary (m)Phasize, a Publicis company Neustar Nielsen

TELEVISION OR DIGITAL ATTRIBUTION PROVIDERS

Data + Math iSpot Placed Samba TV SMI TVSquared WyWy, now owned by TVSquared

ATTRIBUTION SPECIALISTS WITH CROSS-PLATFORM PRODUCTS

Conversion Logic Convertro, owned by Oath, a subsidiary of Verizon C3 Metrics Google Attribution 360 Merkle, owned by Dentsu Aegis VisuallQ, A Nielsen company

SINGLE SOURCE PROVIDERS

Concentric IRI Lift Nielsen Catalina Oracle TiVo



Provider Comparison Contents

Company Positioning

Short overview of company's main reason for being

Primary Offerings

Rough share of business from attribution and marketing mix projects; can exceed 100% due to multiple offerings

Approach

Statistics most commonly employed (See glossary)

Use Cases

Applications of the analytics in digital, cross-platform or full marketing mix assessment

KPIs Delivered

Online traffic/conversion, offline retail traffic/sales and brand metrics

Optimization Areas

Digital or cross-media channels, across sales and brand metrics

Media Covered

Full range of media vehicles included in the models

Source of Television Data

Modelers have a range of television viewing data, including Nielsen, Smart TVand set top box data

Level of Media Granularity

Level of detail at which the modeler works

Model Inputs

Other marketing variables (e.g., price/promotion), external influences (e.g., weather, etc.) and competitive behavior modeled at a similar level

Advertising Parameters

Diminishing returns, adstock, long-term-effects, media interactions and halos, baseline and incrementality

Data Integration Methods Process for combining cross-platform datasets in

the model

Collinearity Work-Arounds

Statistical approach to teasing out events or investments that occur at the same time

Model Validation

Method for determining the accuracy of the model findings

Data Delivery Options Dashboards, inflight-optimizers, programmatic media, data feeds to other applications

Cycle Time Typical model update intervals

Detailed explanation of the variables used in the comparison



Color-coded "interstitials" with comments on the industry sectors and current offerings

Marketing Mix Modelers With Attribution Products

Providers have been grouped according to their core, or original, offering – a somewhat subjective grouping. Marketing mix modelers (MMM) are the originators of ROI modeling, with the first commercial firms offering these services in 1989. Ironically, both Marketing Management Analytics (MMA) and Hudson River Group, the two veterans of 1989, declined to participate in this study. Accenture, the consulting firm with a significant analytics practice, is also not included here for the same reason.

MMM firms originally built regression models at the "market" level – DMAs or other sales territories – with observations by week. Today, they all offer more granular analytics with finer geographies and shorter time periods, and have also developed attribution capabilities within their MMM framework, "Unified Models." Simple linear regression has given way to more advanced statistical techniques, frequently hierarchical Bayes (See glossary). However, the regression model built on weekly DMA level data is still a common denominator.

Marketing mix models typically incorporate all of the controllable (trade spending, for instance) and uncontrollable factors (weather, for instance) of the marketing mix, and produce a sound estimate of the sales contribution and ROIs of each. As a result, they provide valuable strategic insights. The "negative" often associated with these models is the flip side: They require 2-3 years of historical data, making them backward-looking, and are not sufficiently granular to drive tactics.

Marketing mix models are also able to estimate both the short-term and long-term effects of advertising. However, this is not frequently done since advertisers focus almost exclusively on short-term performance.

Not all of these modelers are the same. Nielsen and IRI have exclusive access to their store-level data, which provides the perfectly defined view of retail promotion tactics so important to CPG marketers. Marketing Evolution and Millward Brown both have consumer-level techniques that look below the market level, more like attribution modelers. But their ability to provide a more comprehensive view of the marketing mix gives us reason to group them here. The unique benefit of these approaches is that they can be both strategic and tactical, and offer insights into consumer segments.



MARKETING MIX MODELERS WITH ATTRIBUTION PRODUCTS

Analytic Partners



PRIMARY USE CASE — Measure, forecast and optimize the impact of marketing investments, short-term and long-term for multiple KPIs, including revenue, profit, brand equity, acquisition, unique visits, store traffic, etc.

PRIMARY OFFERINGS USE CASES ..30% Marketing Mix Models. 24% TV Attribution Contribution Assessment Unified Models. ..60% Digital Attribution. ..8% Digital Campaign (20% location) Cross-Media Campaign Full Marketing Mix APPROACH MEDIA COVERED KPIs Integrated store/market/geo/ All addressable and non-address-Online Traffic segment-level econometrics and able paid, owned and earned Online Conversion person/user/HH-level discrete media that influence performance, Offline Retail Traffic choice attribution models using such as TV, Radio, Magazines, Out Offline Sales machine learning Of Home, Mobile (Display, Video, Brand Metrics Search, In-app, Social), Digital Display, Online Video, Native Ads, $\sim \sim$ Budget Optimization SOURCE OF TV DATA Social, Paid Search, Organic Across Digital Channels Rentrak Search, Word Of Mouth, Influencer Across Cross-Media Channels programs, PR, etc. Across Sales & Brand Metrics DATA INTEGRATION LEVEL OF GRANULARITY MODEL INPUTS Geography varies by media type, CRM data linked by person/ Other Marketing Variables customer; non-addressable person/user/HH, DMA, Zip daily, External Influences media aligned on geography weekly or event-level media type, Competitors and time, partner with panel genre, sub-type and property; creative at the individual execuproviders, device maps and tion-level. Outcomes: customer onboarding partners ADVERTISING PARAMETERS segment, market or store-level Diminishing Returns Adstock Long-term Effects COLLINEARITY WORKAROUND MODEL/RESULTS VALIDATION Media interactions and Halos Granular data, raw data Normative database and model fit Baseline/Incrementality transformation, experimental statistics; Experimental Design design, statistical techniques Holdout, Forecast Accuracy DATA DELIVERY & APPLICATIONS **CYCLE & REFRESH TIMING** Dashboard Optimizers Real-time (daily and/or weekly) data updates and weekly, monthly Programmatic or quarterly model refreshes Data Feeds To Other Sources

Simple yet comprehensive view of provider offerings





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The variables stay the same, but not all providers have "solid dots" in each category



Attribution modeling was born in the digital media ecosystem as a way of attributing credit to the various digital touchpoints on the path to conversion.

The earliest methods were arbitrary, leading to the notorious "last click attribution" that has been shown to grossly overstate the value of digital search. Over the past few years, there has been a dramatic infusion of science into attribution with all major attribution modelers now using advanced statistical models, most often logistic regression or hierarchical Bayes.

Importantly, these modelers now incorporate all digital touchpoints, qualifying as Multi-Touch Attribution (MTA). However, their treatment of non-digital media, non-media marketing factors and uncontrollable factors like weather and economy are highly varied. When the majority of the causal factors driving sales — or other consumer outcomes are not included in the model, the chance of misattribution and misleading ROI estimates is material. Under these circumstances, relative tactical decisions can still be supported; for example, whether copy "A" is more effective than copy "B."

Data is a bigger challenge for attribution modelers than it is for marketing mix modelers, although inadequate data is the Achilles heel for all modelers. Attribution requires identifying the same consumer wherever they may be exposed - mobile phone, tablet, work computer, home computer or other media. Device graphs, a map that links an individual to all the devices they use, are the linking data sets used for this purpose. There are many proprietary device graphs, some with impressive scale, but we have seen very little validation work. The potential problem is that despite starting with a comprehensive and representative data set, after all of the variables have been matched to each other, the resulting data set will be much smaller and potentially biased. It is always wise to review the fully matched data set and make sure that it portrays your consumers as you know them.

As with the mix modelers, this group is not perfectly homogeneous. Merkle, which was not born in the media world, originated in direct marketing. But the parallels today are striking.



ATTRIBUTION SPECIALISTS WITH CROSS-PLATFORM PRODUCTS

Conversion Logic



PRIMARY USE CASE — Help marketers measure and optimize conversion events for online or offline sales, leads, registrations, mobile installs, etc., and enables long-term planning and budgeting decisions. Cross-Channel attribution.

PRIMARY OFFERINGS

APPROACH

Marketing Mix Models.....N/A TV At Digital Attribution......76% Unifie

MEDIA COVERED

DATA INTEGRATION

matching

Person level + time series for TV and radio; deterministic

MODEL/RESULTS VALIDATION

20% Holdout samples

User-level - Display, Video, Affiliates, Social, Mobile, Search, Email, Direct Mail, Native

Offline - TV, Radio, Shared mail

SOURCE OF TV DATA Client log files

ensemble framework

Person/HH level attribution using

machine learning in proprietary

LEVEL OF GRANULARITY

For offline channels: station, program, campaign, promotion, length, geo, reach down to creative campaign, etc.

For digital: impressions, clicks, campaign, placement, publisher etc.; sub-daily and at user-level support an open schema for granularity limited only by statistical significance

COLLINEARITY WORKAROUND

Approximated Shapley values in cooperative game theory

.....

CYCLE & REFRESH TIMING

Designed to run in real time; refreshes hours/days/weeks

USE CASES

- Contribution Assessment Digital Campaign
- Cross-Media Campaign
 Full Marketing Mix

KPIs

- 🥚 Online Traffic
- Online Conversion
- Offline Retail Traffic
- Offline Sales
 Brand Metrics

Budget Optimization

- Across Digital Channels
- Across Cross-Media Channels
- Across Sales & Brand Metrics

MODEL INPUTS

- Other Marketing Variables
- External Influences
- Competitors

ADVERTISING PARAMETERS

- Diminishing Returns
- Adstock
- Long-term Effects
- Media interactions and Halos
- Baseline/Incrementality

DATA DELIVERY & APPLICATIONS

- Dashboard
- Optimizers
- Programmatic
- Data Feeds To Other Sources

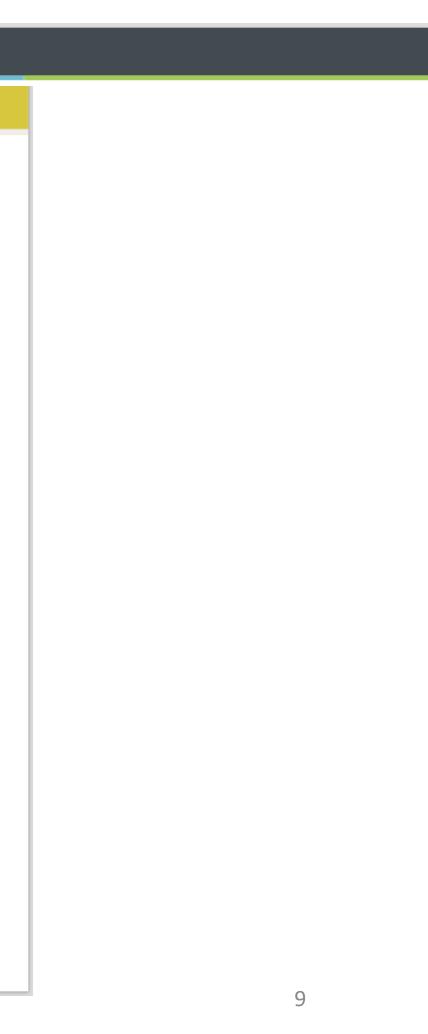




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Television or Digital Attribution Providers

This set of providers are more recent additions to the analytics marketplace and, while quite varied, are unified to some degree in their focus on either specific media or specific outcomes.

These providers are squarely in the attribution camp, attributing causality to media exposure based on a highly granular analysis of the sequence of events. For instance, exposures that occurred prior to a conversion, retail visit or purchase event. While this may not be entirely suitable for estimating ROI, the granularity and rapid tempo of these models is well suited to driving tactical decisions.

The diversity among these providers is interesting. TVSquared and WyWy are now one company. Along with iSpot and Samba, they leverage Smart TV data to attribute digital activation outcomes to preceding television exposures. However, TVSquared also employs marketing mix models, in a minority of cases, to provide a more comprehensive assessment and also an estimate of the impact on offline sales.

Placed is focused on location data and estimates the impact of television, digital and OOH media on location-based outcomes, like store visits. SMI's roots are in media spend data and focus on the value of modeling the effectiveness and ROI of competitors' marketing, which requires granular and accurate competitive spending data.



TELEVISION OR DIGITAL ATTRIBUTION PROVIDERS

iSpot

PRIMARY USE CASE - Measures the conversions of TV ads exposure to digital iSpot.tv business outcomes and related KPIs. Used for in-flight optimization of creative and media placements, campaign planning as well as TV investment decisioning.

TV, Live/SD - 30 days, Broadcast,

Cable, Spot, Satellite, VOD and OTT

MEDIA COVERED

DATA INTEGRATION

Internal and external

audits/benchmarks

Proprietary device/ID graph to

MODEL/RESULTS VALIDATION

connect web users to TV IDs.

PRIMARY OFFERINGS Marketing Mix Models.. .N/A TV Attribution .. Digital Attribution... .N/A Unified Models ...

APPROACH

Fractional or full attribution of conversion credit based on a variable look-back window at the individual HH/person level

 $\sim \sim$ SOURCE OF TV DATA Inscape

LEVEL OF GRANULARITY

Individual exposure/conversion level analysis, reported for individual creative executions, networks, programs, genre, daypart, media unit

COLLINEARITY WORKAROUND

Assigns (full or partial) credit to all exposures in the look-back window

CYCLE & REFRESH TIMING

Daily

USE CASES

- Contribution Assessment
- Digital Campaign
- Cross-Media Campaign (TV cont. to digital KPIs)
- Full Marketing Mix

KPIs

..100%

..N/A

- Online Traffic
- Online Conversion Offline Retail Traffic
- Offline Sales
- Brand Metrics

Budget Optimization

- Across Digital Channels
- Across Cross-Media Channels
- Across Sales & Brand Metrics

MODEL INPUTS

- Other Marketing Variables
- External Influences
- Competitors

ADVERTISING PARAMETERS

- Diminishing Returns
- Adstock
- Long-term Effects
- Media interactions and Halos
- Baseline/Incrementality
- (Unexposed control group)

DATA DELIVERY & APPLICATIONS

- Dashboard
- Optimizers
- Programmatic
- Data Feeds To Other Sources

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The earliest single source data providers linked television advertising exposures directly to purchases at the household level. IRI's Behaviorscan, the first of many, actually predates the commercialization of marketing mix modeling by a few years. Each of the early providers built their services on the foundation of traditional research panels, which proved unaffordable time and again.

Today's single source providers utilize existing data — notably loyalty card, credit card, prescription records and DMV records — to provide measures of sales. These are linked at the household level with television exposure from set-top boxes and digital exposures captured via tags. Matching cause and effect at the household level resembles and begins to overlap with attribution modelers. The difference is one of emphasis and genesis. Attribution was born in digital, whereas single source was born in CPG, matching television ad exposures to supermarket sales.

These techniques are data dependent. NCS and IRI utilize their purchase and store panels, and NCS also employs the Nielsen television and radio ratings data.

The providers grouped here are not completely homogeneous. Oracle's DataLogix service has roots in direct marketing, not TV like NCS and TiVo. Concentric is the most different; it does not have proprietary data sets, but its agent based models (ABM) can utilize any suitable data. It is grouped here because it operates at the individual household or consumer level.





SINGLE SOURCE PROVIDERS

Nielsen Catalina



PRIMARY USE CASE — Purchase-based audiences for better targeting, in-flight tracking the impact of advertising on retail sales during campaigns, and sales lift measurements to analyze how advertising drove incremental sales after the campaign

PRIMARY OFFERINGS

Nielsen

LEVEL OF GRANULARITY

APPROACH

Marketing Mix Models..... Digital Attribution.....

Test - control ANCOVA, machine

learning, in extreme reach cases

SOURCE OF TV DATA

Analysis at the individual impression

and transaction level; reported by

media type, genre, type, property

campaign and creative execution

COLLINEARITY WORKAROUND

purchases compared to averages

Exposed/unexposed HH

between groups

(e.g., program, website, title),

MEDIA COVERED

Digital (including Mobile, Video, Social And Programmatic) to linear TV, addressable TV, Print, Radio, and CRM.

Media type, genre, type, property (e.g., program, website, title), campaign, creative execution

DATA INTEGRATION

Direct HH match or via indirect match with on-boarders like Neustar and LiveRamp

MODEL/RESULTS VALIDATION

Normative database, holdout samples, model fit statistics, synthetic data comparison

CYCLE & REFRESH TIMING

Weekly in-flight; 4-6 weeks for sales effect or cross-media

USE CASES

- **Contribution Assessment**
- Digital Campaign
- Cross-Media Campaign
 Full Marketing Mix

KPIs

- Online Traffic
- Online Conversion
- Offline Retail Traffic
- Offline Sales (CPG only)
 Brand Metrics

Budget Optimization

- Across Digital Channels (Indices provided for manual optimization)
- Across Cross-Media Channels
- Across Sales & Brand Metrics

MODEL INPUTS

- Other Marketing Variables
- External Influences
- Competitors

ADVERTISING PARAMETERS

- Diminishing Returns
- Adstock
- Long-term Effects
- Media interactions and Halos
- Baseline/Incrementality

DATA DELIVERY & APPLICATIONS

- Dashboard
- Optimizers
- Programmatic
- Data Feeds To Other Sources

SEQUENT Partners



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Three pages of glossary terms, from A/B testing to validation

Glossary

Web/Wikipedia-Sourced, Sequent Partners Adapted

A/B Testing

A controlled experiment involving two variables. Used extensively in digital to optimize messaging performance. It is essential that all contextual factors, audience, content environment, time, etc. be perfectly matched to isolate the comparative effect of A versus B.

Adstock

Term coined Simon Broadbent to describe the prolonged or lagged effect of advertising on consumer purchase behavior. It's an essential model specification for capturing the full extent of advertising's contribution.

Agent-Based Models

Model for simulating the actions and interactions of autonomous agents (e.g. consumers) with a view toward assessing the effects of causal factors (e.g. advertising) on their behaviors (e.g. purchasing) and the system as a whole (e.g. market). Provides explanatory insight into the collective behavior of agents following known behavior patterns (e.g. repeat purchase distributions) or simple rules (e.g. average purchase size).

Algorithm

Procedure or formula for solving a problem, based on conducting a sequence of specified calculations or steps. For example, a media optimizer uses an algorithm to sequentially add the next best medium to the plan.

Attribution

The statistical method of assigning credit to the media stimuli consumers encounter along the path to "conversion" — taking action, sales etc. — a "bottom up," consumer and transaction level model.

Baseline/Incrementality

In modeling, sales that would have occurred without any marketing efforts are considered base sales. incrementality reflects the sales lift associated with

media/marketing stimuli. Important to distinguish between the two to avoid misattributing to a medium, the value of sales that would have occurred naturally. Not measureable, this is a model inference.

Bayesian Priors

In Bayesian statistics, a prior probability distribution often simply called the prior, of an uncertain quantity is the probability distribution that would express one's beliefs about this quantity before some evidence is taken into account. This enables facts taken from other sources to be imposed on a model. It also enables a model to work with data sources of different levels of granularity.

Behavioral Economics

Study of the effects of psychological, social, cognitive, and emotional factors on the economic decisions of individuals and the consequences for market prices, returns, etc.

Collinearity

A condition in which some of the independent variables are highly correlated; a linear relationship exists between two explanatory variables. Results in an inability to tease out the effects of either variable. as in television flight running the same time as a digital campaign.

Covariate Controls

Any method for statistically removing the effects of contextual variables from the variables being evaluated. This could be as simple as analyzing two groups separately (e.g. deal-prone vs. full-price consumers) or more complex - fitting a multivariate model and adjusting dependent variable estimates to simulate the average, not actual, level of the covariates.

Cross-Platform Attribution

The process of assigning credit to the touchpoints consumers encounter along the path to conversion, when all touchpoints, online and offline are included. Sometimes driven by "rules" or algorithms that







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Panel Discussion

- Newcombe Clark
 - Global Director, Rapid Learning Lab, AIG
- David Ernst
 - VP, Advanced Targeting Solutions, A+E Networks
- Claire Browne
 - VP, Director of Media Research, RPA

